



ROAD HAULAGE ASSOCIATION LIMITED

This is to Certify that 3R Solutions Ltd

11 Priors Grange Torphichen

Bathgate West Lothian EH48 4QN

was this day elected a MEMBER of the ROAD HAULAGE ASSOCIATION

dated this _____ day of _____

Chairman

Member of the Board

Chief Executive

+ Limit and

Registered No:

0029698-000

This certificate is the property of the Road Haulage Association Limited and must be surrendered to the Association on cessation of Membership.